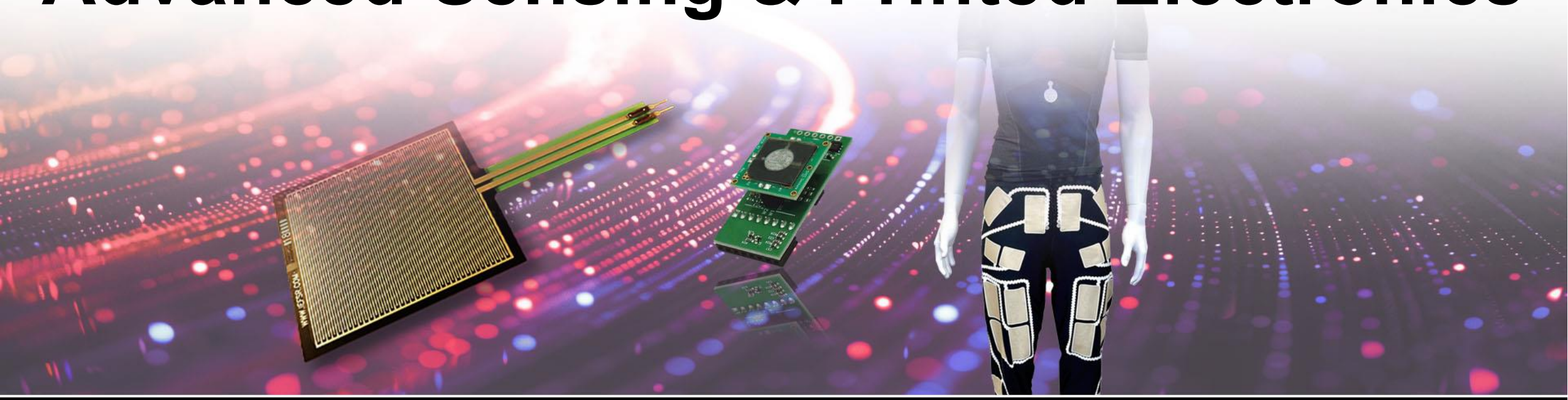
INTERLINK ELECTRONICS®

(Nasdaq: LINK)

Enabling Smarter Devices Through Advanced Sensing & Printed Electronics



April 2026 | Headquartered in Fremont, California USA

FORWARD-LOOKING STATEMENTS

This presentation contains “forward-looking statements” within the meaning of the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements can be generally identified by phrases such as “thinks,” “anticipates,” “believes,” “estimates,” “expects,” “intends,” “plans,” and similar words. Forward-looking statements include statements about our acquisition program, our projected annual revenue run rate, and the effects of our recent acquisitions, including contributions to our products, manufacturing operations and the markets we serve. Forward-looking statements are not guarantees of future performance and are inherently subject to uncertainties and other factors which could cause actual results to differ materially from the forward-looking statement. These statements are based upon, among other things, assumptions made by, and information currently available to, management, including management’s own knowledge and assessment of the company’s industry, R&D initiatives, competition and capital requirements. Other factors and uncertainties that could affect the company’s forward-looking statements include, among other things, the following: our success in predicting new markets and the acceptance of our new products; efficient management of our infrastructure; the pace of technological developments and industry standards evolution and their effect on our target product and market choices; the effect of outsourcing technology development; changes in the ordering patterns of our customers; a decrease in the quality and/or reliability of our products; protection of our proprietary intellectual property; competition by alternative sophisticated as well as generic products; continued availability of raw materials for our products at competitive prices; disruptions in our manufacturing facilities; risks of international sales and operations including fluctuations in exchange rates; compliance with regulatory requirements applicable to our manufacturing operations; and customer concentrations. Additional factors that could cause actual results to differ materially from those anticipated by our forward-looking statements are under the captions “Risk Factors” and “Management’s Discussion and Analysis of Financial Condition and Results of Operations” in our most recent Annual Report (Form 10-K) or Quarterly Report (Form 10-Q) filed with the Securities and Exchange Commission. Forward-looking statements are made as of the date of this presentation, and we expressly disclaim any obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

INTERLINK ELECTRONICS OVERVIEW

A leader in the in the sensor and printed electronics industries…

History and Market Position

Interlink Electronics is a vertically integrated technology company delivering advanced sensors and printed electronic solutions. Founded in 1985, we have been trusted by major OEMs across industrial, medical, consumer, automotive, and emerging smart technologies.

Technical Capabilities

We provide vertically integrated solutions through our global operations, combining design, manufacturing, and engineering expertise to deliver high-performance sensor and printed electronic products.

Intellectual Property & Experience

With 49 issued patents and 14 pending, we bring decades of know-how and institutional knowledge to every engagement. Our track record reflects nearly 40 years of success in the sensors and printed electronics industries.

Global Footprint

Our 100+ team members are located across our headquarters in Fremont, California; a manufacturing center in Irvine, Scotland; a high-volume production and engineering site in Shenzhen, China; and a customer support and sales office in Yokohama, Japan.

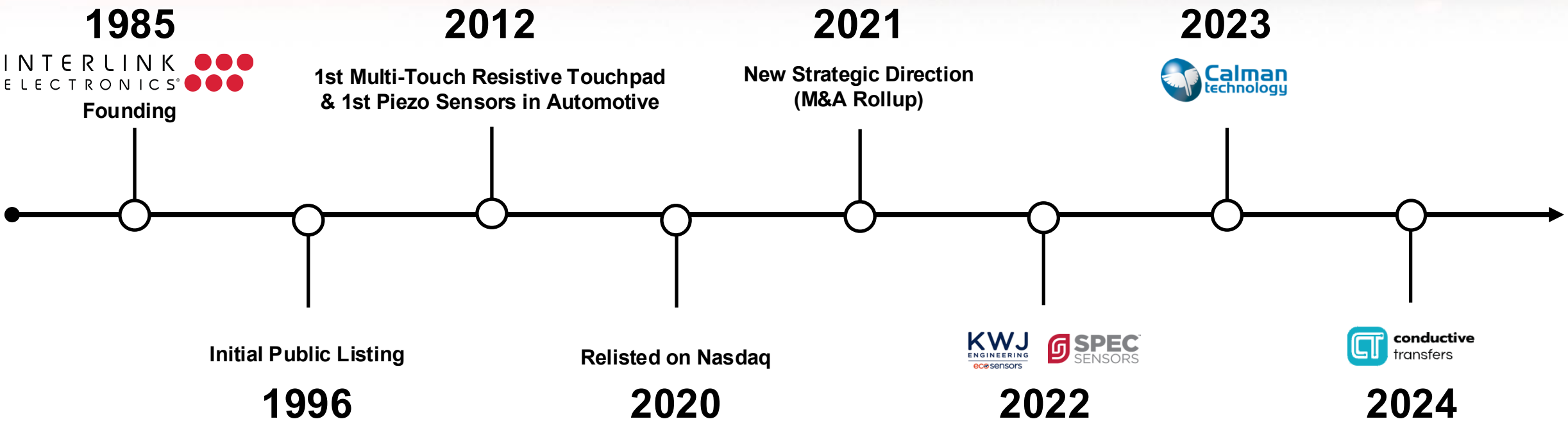
POWERING THE DATA & AI REVOLUTION

As a foundational enabler of next-gen technology, we provide critical sensors and interface solutions required to fuel smart devices, edge computing, environmental monitoring, and connected infrastructure.

WHY INVEST IN INTERLINK ELECTRONICS

- Vertically integrated technology platform serving multiple high-growth verticals
- Positioned as a critical supplier for the global sensor, AI, and data revolution
- Strong IP portfolio with 49 issued patents and 14 additional patents pending
- Deep customer relationships with global OEMs and Tier-1 manufacturers
- Track record of M&A success with proven integration and value creation-deep pipeline of tuck-in and transformative opportunities

NEARLY 40 YEARS OF INNOVATION AND EXECUTION



STRATEGIC ACQUISITIONS EXPAND PLATFORM AND CAPABILITIES

M&A Benefits

- Broader product and IP portfolio
- Expanded customer base and reference accounts
- Enhanced engineering talent
- Cross-selling potential across industries
- Proven blueprint and illustrative model for Interlink

Conductive Transfers
December 2024

Calman Technology
March 2023

Spec & Eco Sensors
December 2022

KWJ Engineering
December 2022

CASE STUDIES: INTEGRATION & VALUE CREATION

Conductive Transfers Limited and its affiliate, Global Print Solutions Limited

- Acquired in December 2024
- UK based
- Added smart textiles and expanded presence in wearables
- Created significant cross-selling opportunities with Interlink's sensor platforms
- Serving customers in apparel, healthcare, medical, and automotive industries

Spec Sensors and its affiliate KWJ Engineering

- Acquired in December 2022
- US Based
- Focused on environmental gas sensing
- Expanded into air quality monitoring, medical, and industrial safety applications
- A multi-decade portfolio of gas sensor intellectual property
- Improved gross margins from mid teens to over 30% within first year of post-acquisition

GLOBAL FOOTPRINT

USA California

Corporate Headquarters, Silicon Valley
R&D / Product Development
Gas Sensing and Instrument Manufacturing

UK/Europe Irvine

Membrane Keypads and Volume Printed Electronics Manufacturing

China Shenzhen

Volume Manufacturing and Product Engineering

Japan Yokohama

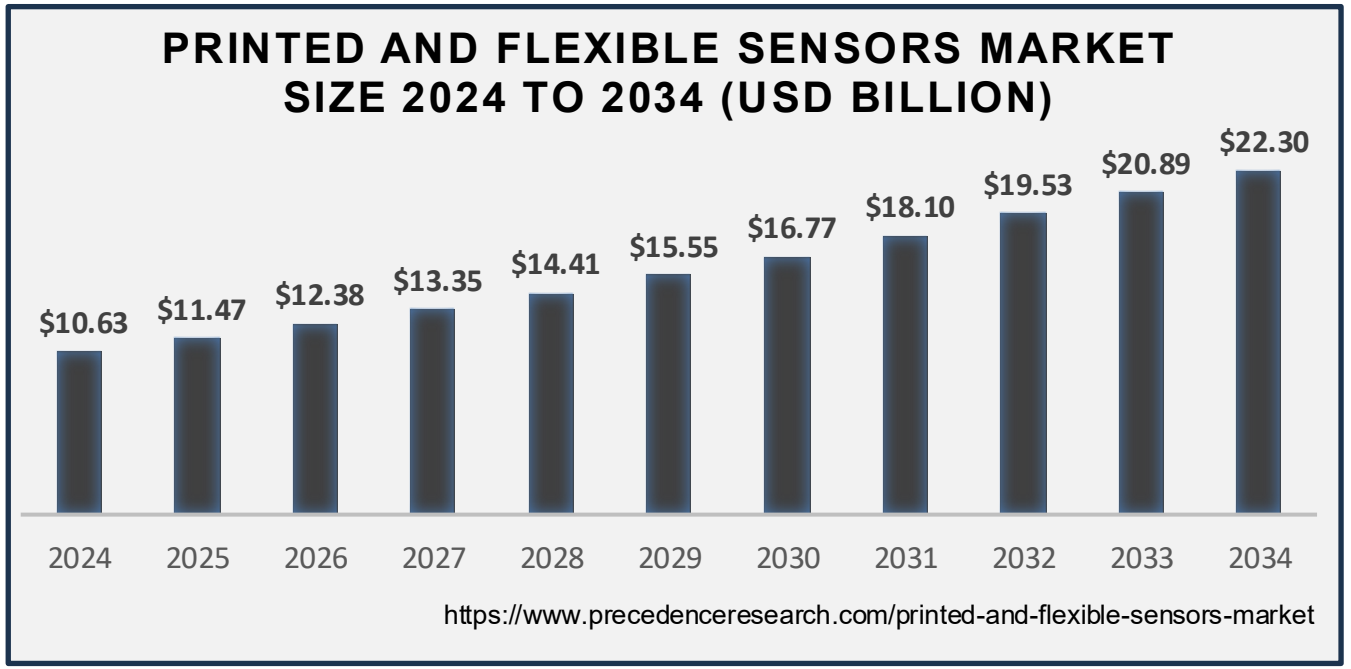
Sales Office and Customer Support

LARGE AND EXPANDING MARKET OPPORTUNITY

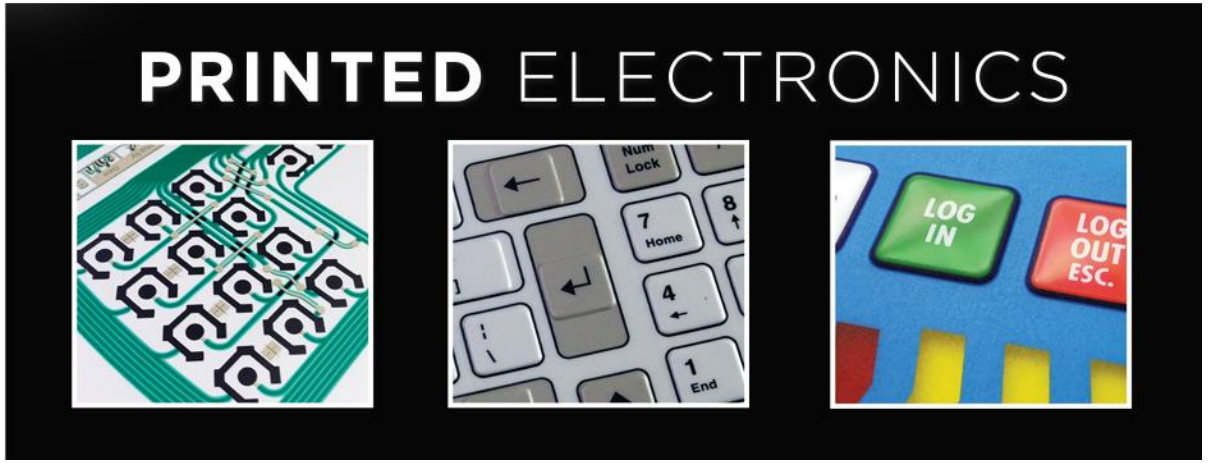
Interlink Electronics is well positioned in the printed and flexible sensors market.

Printed and Flexible Sensors Market

The global printed and flexible sensors market is currently valued at $11.47 billion and is forecasted to reach $22.30 billion by 2034 with a CAGR of 7.69% from 2024 to 2034. The growth in demand for printed and flexible sensors is driven from an increase in usages of consumer electronics and technology advancements in wearables and flexible electronics.



DIVERSE PORTFOLIO OF HIGH VALUE SOLUTIONS



PAST & PRESENT CUSTOMERS

INNOVATION, SCALE AND TRUST

Patent-Protected Innovation

- Decades of expertise in developing custom, high-margin sensor solutions and printed electronics, backed by a strong portfolio of patents that create high barriers to entry and switching costs.

Vertically Integrated Manufacturing

- End-to-end capabilities—including design, prototyping, and manufacturing—allow us to deliver value-added, tailored solutions to meet specific customer requirements.

Global Scale & Infrastructure

- A global footprint with operations across the United States, Europe, China, and Japan supports efficient delivery and localized support for international customers.

Blue-Chip Reference Customers

- Proven track record of serving large-volume, global Tier 1 OEMs, reflecting our reliability and ability to meet the demands of world-class partners.

Technical Knowledge and Engineering Depth

- Deep technical expertise and growing portfolio of standard products, available through global distribution platforms like DigiKey, underscore our leadership in engineering-driven innovation.

FINANCIAL SNAPSHOT

	Twelve Months Ended December 31	
* In Thousands	2025	2024
Revenue	$11,890	$11,679
Gross Margin	38.9%	41.5%
Adjusted EBITDA	$(885)	($1,072)
Cash	$2,724	$2,950

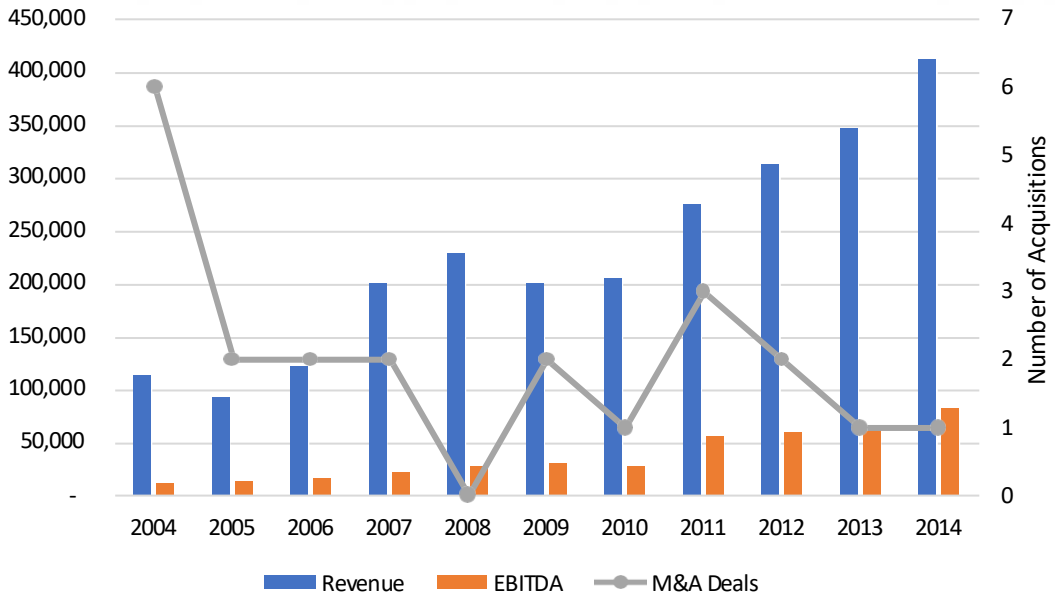
PATH TO $100M+ REVENUE IN 5 YEARS

Dual Growth Strategy

- **Organic Growth**
  - ✓ Continued product innovation
  - ✓ Expansion into new geographies
  - ✓ Investment in sales team and channel development
  - ✓ Cross-selling opportunities across customer bases
- **Strategic Consolidation**
  - ✓ Acquisitions in niche sensor categories
  - ✓ Leverage Interlink's platform for integration
- **High Level Financial Targets**
  - ✓ Revenue > $100M
  - ✓ Gross Margin > 40%
  - ✓ Positive Adjusted EBITDA

OUR MODEL

Measurement Specialties - 10 Year Rollup



Measurement Specialties Stock Price

measurement SPECIALTIES

LEADERSHIP

Steven N. Bronson

CEO

Steve has over 40 years of investment banking, management, and entrepreneurial experience. He acquired control of Interlink in 2010 and returned it to profitability. He now leads Interlink's operations, M&A, and financing activities. Mr. Bronson has a strong track record of executing public technology turnarounds, which led his first turnaround to a sale of over 10x of his initial investment.

Ryan J. Hoffman

Chief Financial Officer

Ryan joined Interlink as Chief Financial Officer in 2020 following 20 years of public accounting and professional services experience at global public accounting firms, including at 16 years at RSM (having served as an audit partner) and 4 years at Ernst & Young. Ryan graduated from Chapman University with a degree in accounting.

KEY TAKEAWAYS

INTERLINK ELECTRONICS®

Smart. Printed. Sensors.

- Building the next-gen smart sensing global and scalable platform
- Positioned as the “pick and shovels” for the data and AI revolution
- Proven execution with margin-accretive acquisitions
- Scalable platform supported by global operations and IP
- Strong leadership team and path to $100M+ revenue

CONTACT

INTERLINK ELECTRONICS®

Smart. Printed. Sensors.

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Corporate Headquarters

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TRENDS & APPLICATIONS

BUILDING LEADERSHIP TO ADDRESS MEGA TRENDS

Air Quality

- Indoor and outdoor air quality and safety (ex. CO alarms)
- Smart buildings and cities via energy management
- Early wildfire monitoring

Industrial Sustainability

- Oil and Gas emissions monitoring
- Smart water management

Green Automotive

- EV Battery management
- H2 vehicle supply chain

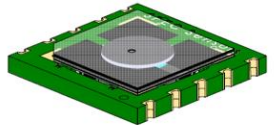
Consumer Care and Wellness

- Food safety and quality
- Substance abuse (smoking, alcohol, vaping)
- At-home health monitoring (ex. diabetes)

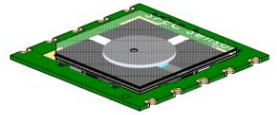
SENSOR ELEMENTS FOR A BROAD RANGE OF GASES

At Standard Conditions: 25 °C, 50% RH and 1 atm		
Gas Type	**Range, ppm**	**Resolution*, ppb**
CO – Carbon Monoxide	0 - 400	0.2
CO - Carbon Monoxide	0 - 20	0.03
EtOH – Ethanol	0 – 600	0.3
H_2S – Hydrogen Sulfide	0 – 10	0.01
O_3 - Ozone	0 – 20	0.02
Cl_2 - Chlorine	0 – 20	0.02
NO_2 – Nitrogen Dioxide	0 – 30	0.03
SO_2 – Sulfer Dioxide	0 – 40	0.03
C_2H_4 - Ethylene	0 – 40	0.02
NO – Nitric Oxide	0 – 20	0.02
IAQ – Indoor Air Quality	0 – 100 (CO)	0.05
HCHO - Formaldehyde	0 – 20	0.03
RESP - Respiratory Irritants	0 – 20 (NO2)	0.02
H_2 - Hydrogen	0 – 100	0.2

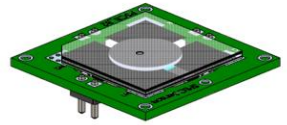
Available in three standard packages



Thick Castellation



Thin Castellation



Pinned

Indoor Air Quality (IAQ)	Total Oxidants VOC's, EtOH, CO, H_2S, SO_2
Respiratory Irritants	Total Reductants NO_2, O_3, Cl_2
Breath Alcohol	0.00 to 0.40 BAC 0.01 BAC Resolution

GAS SENSING APPLICATIONS & CUSTOMERS

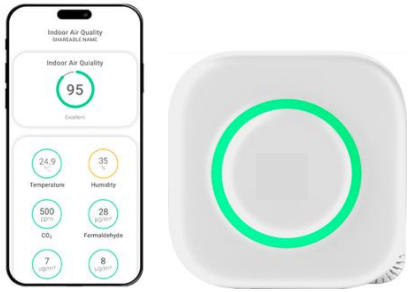
Indoor Air Quality monitor

Vape detector for buildings

Methane Emissions monitor

Wearable skin alcohol monitor

Smart mobile disinfector



Building HVAC control

OAQ / Wildfire detector

Breath-based health monitor (incld smoking cessation)

Consumer natural gas leakage sensor (via odor gases)

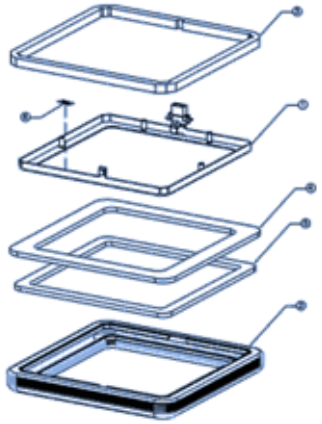
Industrial water treatment monitor

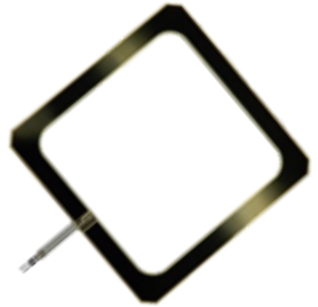
RUGGED TRACKPADS

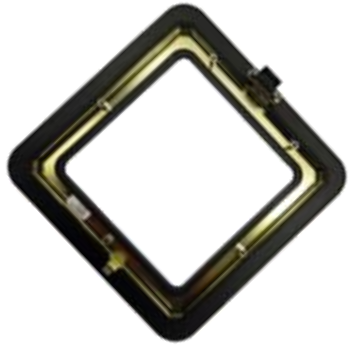
- The world's top rugged laptop manufacturer uses VersaPad resistive touchpad technology.
- Passes the Panasonic "Tough" specification
- So tough it withstands over 5 million stylus strokes
- USB, PS/2, I2C options available
- Can be used with finger, stylus, or glove—even in harsh environments
- Unique design aesthetic
- No additional driver required

COLLISION DETECTION

- >30 years suppling this solution
- TrueBeam radiation oncology treatment delivery system uses a range of pressure-sensitive bumper assemblies to detect collisions
- The FSR can distinguish between a touch and a firm press in a safety stop collision avoidance system
- Value added assembly including mechanical assembly and 100% electrical testing.
- Traceability on every part
- Manufactured in ISO13485 facility

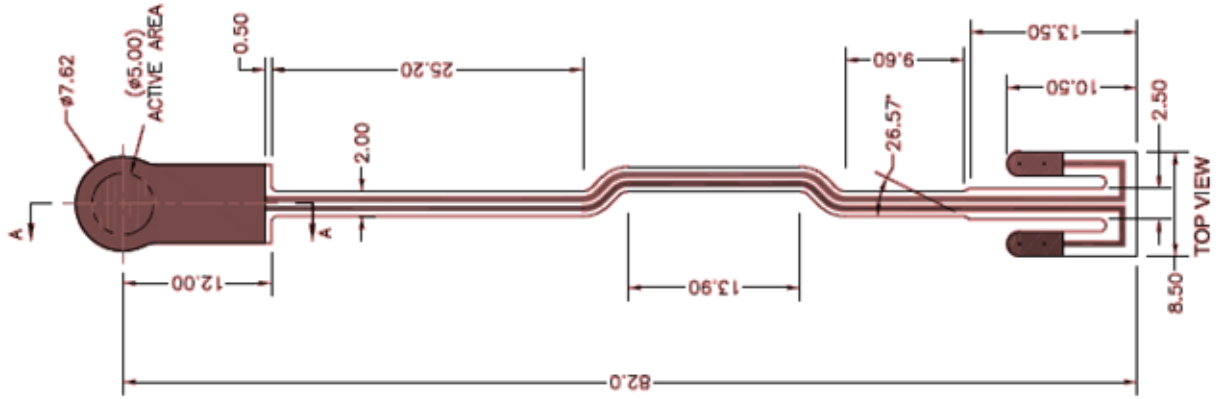






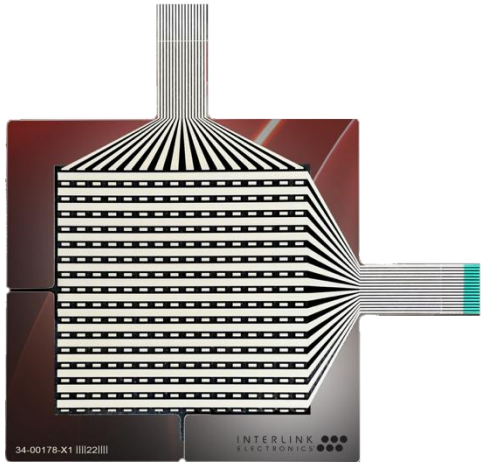
MEDICAL PROSTHETICS

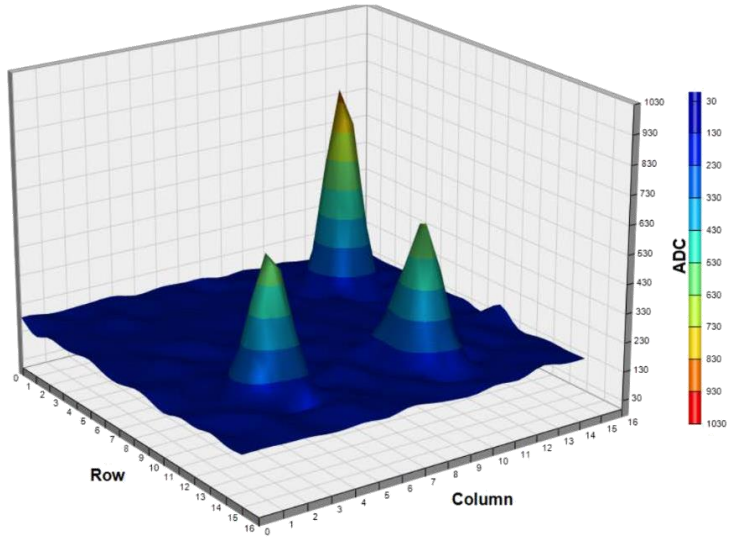
- Custom FSR sensors for fingertips of worlds most advanced prosthetic hand
- Adds sense of touch on all 5 fingers
- Custom FSR on FPC to provide required flexibility and durability

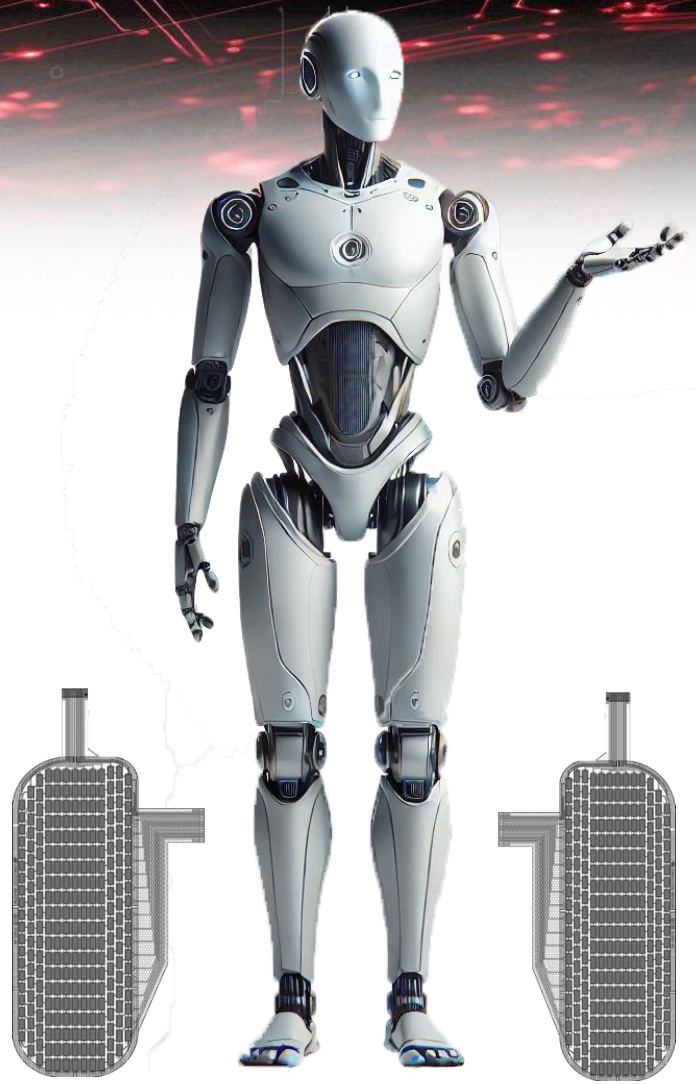


ROBOTIC

- Custom FSR Matrix Sensor for Feet
- Add sense to the feet of the Robot for stabilization
- 1 pair for left and right feet
- Custom FSR on FPC to provide required flexibility and durability

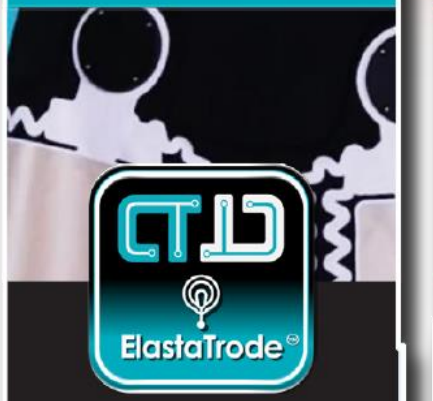






SMART TEXTILE TECHNOLOGIES

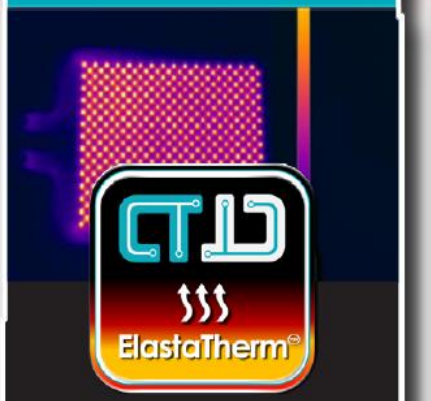
Printed electrodes



ElastaTrode™

Printed electrodes, conducting electrical energy across the fabric surfaces.

Heater



ElastaTherm™

Printed heaters, conducting heat and fabric via our printing technology.

Pressure Sensing

ElastaSens™

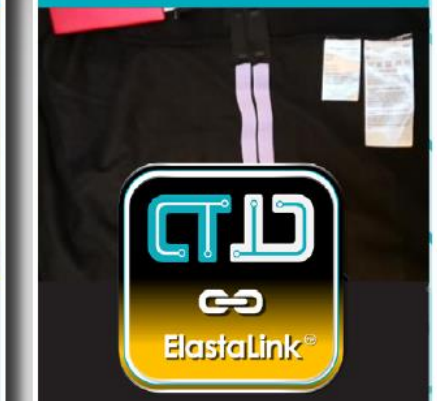
Capacitive sensors, printed technology to detect stretch and pressure.

Hybrid Electronics

ElastaTronic™

Printed circuits, positioning and integrating electrical components onto fabric.

Seam Crossing



ElastaLink™

Seam crossing, connecting across stitched seams through bridging technology.

INNOVO© SMART GARMENT

Since 2018, Conductive Transfers has supplied over 145,000 printed circuits to US MedTech Caldera Medical; for the FDA and CE approved Innovo © smart garment, which is used to treat urinary incontinence. Innovo© uses Conductive Transfers' ElastaTrode© technology, ensuring that the circuits are thin, light, stretchable, washable and cost effective.

The Innovo© product won the Irish Times "Innovation of the Year" award in 2019, the Conductive Transfer process has won the prestigious UK Kings innovation award in 2023 and a UK national Med Tech award in 2024.

Atlantic Therapeutics

ElastaTrode

CE APPROVED

FDA APPROVED

MYGO© SMART GARMENT

The MyGo© is a soft garment exoskeleton with built in conductive transfer electrodes. It creates and boosts electrical signals to different nerves and muscles sequentially, throughout the body, helping patients stand, walk, and move functionally, where previously they were unable or with difficulty. MyGo© have had multiple successful trials with our prototypes, helping paraplegic patients on their journey to walk again.

Prototype electrodes.
Courtesy of MyGo4ward.

Paraplegic patient testing.
Courtesy of MyGo4ward.